In The Matter Of:

LEDC Meeting

Finance Committee Meeting April 14, 2022

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5	BOARD OF DIRECTORS
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11	LASALLE BUILDING - LABELLE ROOM
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17	THURSDAY, APRIL 14, 2022, 9:30 A.M.
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20	**********
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22	Reported by Elizabeth A. Brock
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1	MS. VILLA:
2	Good morning. I'd like to call to
3	order the Finance Committee meeting.
4	Deborah, if you could, please take a roll.
5	Thank you.
6	MS. SIMMONS:
7	Good morning.
8	Charles Jackson?
9	MR. JACKSON:
10	Here.
11	MS. SIMMONS:
12	Andy Adler?
13	Steven David.
14	MR. DAVID:
15	Here.
16	MS. SIMMONS:
17	Anne Villa?
18	MS. VILLA:
19	Here.
20	MS. SIMMONS:
21	We have a quorum.
22	MS. VILLA:
23	The first item on the agenda is the
24	presentation of the audit reports for
25	figgal wear 21 anding June 30, 2021

Mr. Cooper, if you would present to the Finance Committee the audit financial statements ending June 30, 2021.

MR. COOPER:

Thank you. Everyone should have a copy of the audit for the year ending June 30, 2021. I'm going to refer to my report. On page one this is my audit opinion. It's what we call an unqualified opinion, it's the best outcome as a result of an audit that you can have and it means that we feel like the financials in here are prepared under generally accepted accounting principles and are fairly stated in all material respects.

There is one thing on the second page of the report, I want to go ahead and point out. It's under the Emphasis of Matter. There was a change in the budget process for LEDC recently, and normally the leftover appropriations rolled over every year. This -- well, actually, at the beginning of this year they did not rollover. So we had prior period adjustment because at the time the audit

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was completed in the prior year, those funds were assumed to be rolled over. So, there is a beginning adjustment fund balance of \$6,158,000 that was removed from the rollover approbation for this year. So I just wanted to point that out.

Moving on to the Statement of Net
Position, page three, we had -- except for
the \$6 million, the balance sheet was
pretty close to the same as last year's.
There's not any huge swings. We had total
current assets of \$23,917,000, noncurrent
assets of \$19,788,000. So that leaves us
total assets at the end of the year of
\$43,706,000. We had currently liabilities
of about \$600,000 in accrual, for loan
loss guarantees \$880,000. So total
liabilities is \$1,480,000 and that leaves
a net position at the end of the year of
\$42,225,000.

Any questions on that?

Okay. Page four, Statement of
Revenues, Expenses, and Changes in Net
Position for the year ending June 30,
2021. Operating revenues were \$393,000.

1 Total operating expenses was \$9,494,000. That's an operating loss of \$9,101,000. 2 However we pick it up some in the 3 intergovernmental nonoperating revenues. 4 5 We had transfers from the state general fund of \$3,304,000, an additional 6 7 appropriation from the State Capital 8 Outlay Fund of \$2,500,000, federal 9 revenues that were recognized \$782,000. 10 So, total nonoperating revenues, it would have been \$6,590,000. So the net 11 12 change -- change in net position decreased 13 \$2,510,000. And, again, refer to that prior period adjustment, last year's audit 14 15 showed \$50,894,000. We had to reduce that 16 by the rollover appropriation, so the 17 restated net position is \$44,736,000. And the end-of-the-year net position is 18 \$42,225,000. 19 20 Any questions on that?

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We had no filings for the year, so that's good. I appreciate all the help of Anne's group, Lynn's group. They were a huge group and that made the audit very easy, so I appreciate their help.

1	MS. VILLA:
2	Are there any questions from any of
3	the committee members this morning?
4	No questions.
5	Any questions from the public?
6	No questions.
7	Hearing no questions, can have a
8	motion to accept the audit financial
9	statements for fiscal year ending June 30,
10	2021?
11	MR. DAVID:
12	So moved.
13	MR. JACKSON:
14	Second.
15	MS. VILLA:
16	Motion to approve okay. All in
17	favor?
18	ALL:
19	Aye.
20	MS. VILLA:
21	Opposed?
22	Okay.
23	MR. COOPER:
24	Thank you.
25	MS. VILLA:

Just personal privilege, the Board 1 2 members may not know this, but you have been serving as the auditor over the LEDC 3 books -- I've been here for ten years and 4 5 you've been here --MR. COOPER: 6 7 2008. 8 MS. VILLA: 9 Okay. So, what is that? Fourteen 10 years? 11 MR. COOPER: 12 Yeah. MS. VILLA: 13 My math is real quick. 14 15 MR. COOPER: Somewhere in there. 16 17 MS. VILLA: 18 And Aaron is going to be retiring, 19 so, he will not be with us next fiscal year. So, I just want to thank you from 20 21 LED and from the LEDC Board for all your assistance that you've done. You've 22 23 always been great to work, the team's 24 always been very appreciative. So, the 25 team is going to have to roll up their

1	sleeves and get someone else over that
2	learning curve next year.
3	MR. COOPER:
4	Right. Right. For sure.
5	MS. VILLA:
6	Which is always fun trying to explain
7	things to a new auditor.
8	MR. COOPER:
9	For sure. For sure.
10	MS. VILLA:
11	So, thank you.
12	MR. COOPER:
13	I appreciate it. Thank you.
14	MS. VILLA:
15	I don't see any oh, there's Marc.
16	I couldn't see you with your mask on.
17	Okay. So, on the next item on the
18	agenda for the Finance Committee is the
19	valuation of the LEDC investments, that is
20	a portion of your audit and financial
21	statements, Chaffe and Associates, Marc
22	will come up and kind of go through some
23	detail with you.
24	Hey, Marc, good morning.
25	MR. KATSANIS:

1 Hey. Good morning, everybody. MS. VILLA: 2 3 Please state your name for the record. I'm sorry. 4 5 MR. KATSANIS: Sure. My name is Marc Katsanis and 6 7 I'm with Chaffe and Associates. We've been performing the valuation of LEDC's 8 9 investments, really, since 2006. So we've 10 got a good, long history. Always want to compliment the LEDC staff, which makes my 11 12 job easy. So, what I want to do is, if you turn 13 to my report I have a summary page and 14 15 I'll just kind of walk you through each investment and talk about the change, and 16 if you guys have any questions I'm glad to 17 18 address them. The summary page in the report is going to be right after page 36, 19 and that's listed as Exhibit 1 . 20 21 I'll wait for everybody to get there. 22 MS. VILLA: 23 For us, on our PDF -- if you're 24 looking at the PDF that Deborah sent

out -- it's on 75.

MR. KATSANIS:

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Okay. And I guess it's -- this year we performed a valuation of ten investment companies and there's one operating company, which I guess was actually sold subsequent to the June 30th financial statement date. So, that -- I guess next year that won't be a part of that. I guess it will cover that.

Just kind of going down the list. The first investment is Aurora Ventures, which is a venture fund which is basically close to end of life. There was a small, I guess, decline in value of \$6,000 from June '20 to '21. The next one was Business Resource Capital Specialty BIDCO, which is a BIDCO that makes primarily SBA backed loans. It had a gain of \$140,000 in its portfolio last year. Next investment is the Catalyst Fund, which is a venture investment fund, had a \$35,000 market value increase. Healthcare Innovation Fund, which is an early-stage venture fund focusing on healthcare businesses, that experienced a \$150,000

increase. Louisiana Fund, which is another venture fund, had a hearty increase of \$858,000 in market value. Louisiana Ventures, another venture fund, \$400,000 increase. Murphree Ventures had a \$175,000 increase, that's a venture fund that makes investments in, I guess, maybe a little bit (INAUDIBLE) companies. New Orleans Startup, that's an early stage seed investment fund, had a slight decrease in value of \$97,000. Source Capital, which is kind of a venture investment fund which is close to being fully liquidated had a hearty increase of \$1.4 million. That is mostly due to the increase in value of Presonus, which was sold in 2021. Themelios Ventures, which is a venture fund that focuses mostly on life sciences, had a \$292,000 increase. And the last investment is the Presonus Audio Electronics, which is a manufacturer of mixers and other type of, I guess, electronics dealing with sound systems based here in Baton Rouge, which was sold to Fender, the guitar company, at the end

1	of the year and that had healthy increase,
2	they've done very well over the prior
3	year.
4	MR. JACKSON:
5	So, is it correct in looking at this
6	chart, our initial investment in Presonus,
7	I guess, direct investment in Presonus was
8	\$101,000, and it after it sold,
9	\$5.1 million?
10	MR. KATSANIS:
11	That was based on, yes, the value as
12	of that date.
13	MR. JACKSON:
14	Okay. Wow. Thank you.
15	MR. KATSANIS:
16	Yeah. So, yeah, it was a healthy
17	increase.
18	MR. JACKSON:
19	It covers up a multitude of losses in
20	some of the other
21	MR. KATSANIS:
22	Right.
23	MR. JACKSON:
24	some of the issues. It all
25	anchors down, I guess.

1 MR. KATSANIS: Right. Right. 2 MS. VILLA: 3 4 Yes. You never know which one. 5 MR. JACKSON: Right. 6 7 MR. KATSANIS: 8 Yeah. 9 So, were there any other? MR. JACKSON: 10 11 Yeah. In general, obviously you specifically talked about Source Capital 12 and Presonus, where there were big 13 increases, but this year there were 14 15 increases pretty much across the board after seeing several years of it being 16 17 more losses than anything else. Is there 18 anything systemic that's driving some of that? I know on a lot of these 19 investments interest rates is something 20 21 that they're very sensitive to, but just in general as we look to basically be 22 23 shortly putting more money in, is there 24 anything we need to be looking at as far

as the overall economics in this space?

1	Does that make sense, my question?
2	MR. KATSANIS:
3	Yeah, and I think the results in
4	2021 look really good primarily because
5	the they're coming off, kind of,
6	depressed prices right after the beginning
7	of the pandemic in 2020.
8	MR. JACKSON:
9	Right.
10	MR. KATSANIS:
11	So, that's what's driving it. There
12	were and, since most of these are early
13	stage venture funds, you know, there's
14	generally one or two investments that are
15	kind of driving the returns in these.
16	MR. JACKSON:
17	I guess when you look all the way
18	over to the far right, there are still a
19	number of them that are underwater.
20	MR. KATSANIS:
21	That are underwater.
22	MR. JACKSON:
23	And they just have big gains.
24	MR. KATSANIS:
25	Right. Right. And some of these

were -- I guess kind of the vintage year 1 of a fund like this is -- really kind of 2 drives the returns. A couple of these 3 were in the early 2000s, where you had 4 5 kind of high investment prices. MR. JACKSON: 6 7 Right. Well, and I sit on some other Boards that are looking at venture and 8 9 equity and such, and there's some concerns that prices are very high again, and I'm 10 just wondering --11 12 MR. KATSANIS: 13 Uh-huh (yes). MR. JACKSON: 14 15 -- if there's anything that -- as 16 staff does due diligence and we look at deploying additional money from the 17 18 secretary, if there's anything that we need to be particularly mindful of or that 19 might help guide some of the evaluation. 20 21 MR. KATSANIS: 22 Yeah, I mean, I guess just a thorough 23 due diligence. It's hard to time the

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market.

MR. JACKSON:

1	That's
2	MR. KATSANIS:
3	Hindsight is always 20/20.
4	MR. JACKSON:
5	Okay.
6	MS. VILLA:
7	Do we have any other questions from
8	any committee members?
9	MR. ROY:
10	I have one.
11	MR. DAVID:
12	I'll ask one. Obviously, with
13	Presonus being sold, that's that caused
14	the action (INAUDIBLE) that makes the
15	sale, right? We're going to sell that
16	investment because it sold?
17	MR. KATSANIS:
18	Right.
19	MR. DAVID:
20	What, I guess, would make you decide
21	to sell an investment based on the
22	question he asked earlier? I mean, if
23	it's way up and we're making good money on
24	it, is there some kind of trigger to
25	change it to where you get out of that

fund and move on to something else?

MR. KATSANIS:

I mean, I guess there's really -- I guess all of these investments are really kind of liquid, there's really no secondary market for them, and that's pretty typical for most private equity or venture capital funds. They -- you put your money in at the beginning and it usually has a targeted life of maybe ten years, and basically get the returns as all of the investments are exited or sold.

MR. DAVID:

I should (INAUDIBLE). If someone approached to buy out that, we'd consider it, I guess, if you're fine and the money is right, is that something you would consider?

MR. KATSANIS:

That's probably -- that, you know, that would definitely be something to consider, if it's a reasonable and fair offer.

MR. JACKSON:

On all of these we're minority

investors. It's really we're at the 1 bottom of the funds. I know how we ended 2 up with some specific equity in Presonus, 3 but that's probably one of the other funds 4 5 that was (INAUDIBLE) or something, I'd 6 guess. 7 MS. VILLA: I think -- Susan, if you could come 8 9 to the table? She -- our venture capitalist specialist with a history. If 10 you can come and probably explain a little 11 bit further? 12 MR. JACKSON: 13 Almost all of these have been around 14 15 for a long, long time. MS. VILLA: 16 17 Yes. Yes, they have. 18 MR. KATSANIS: 19 Yes. MS. BIGNER: 20 21 Okay. Presonus, we originally invested in back in the 1990s with one of 22 23 our first two venture capital funds. So when that fund exited, we had the stock 24 25 back, but we also did a follow on, so

1 that's the reason why you see two types of stock in for Presonus. And so we have 2 watched them grow from -- they started out 3 at the tech park, Bonne Carre. 4 They went 5 from there and they rented a building and then they built a building, and so we have 6 7 actually walked with them through the very 8 beginning until they were sold to Fender. 9 So, also on Source Capital, the majority of the investment that was left was 10 Presonus and when Presonus exited, Source 11 Capital closed. So, we have also received 12 all of our investment return funds from 13 Source Capital. 14 15 MS. VILLA: That was a shining example of how you 16 17 invest in a seed company and you are with 18 them the entire life cycle. MR. JACKSON: 19 It seems like an LED success story. 20 21 MS. VILLA: 22 It definitely was. 23 MR. JACKSON: 24 One for the website.

MS. VILLA:

1	And that's local to
2	MS. BIGNER:
3	Yes.
4	MS. VILLA:
5	Baton Rouge.
6	MS. BIGNER:
7	And Fender has stated that they will
8	keep the facility here.
9	MR. JACKSON:
10	Excellent. Excellent.
11	MS. BIGNER:
12	I think they have 90 employees
13	between 70 and 90 employees right here in
14	Baton Rouge.
15	MS. VILLA:
16	I think, like Susan stated, it was in
17	'90s that this initial investment was
18	made, so it does take a minute for the
19	life cycle, especially when you're
20	starting out as a seed.
21	MS. BIGNER:
22	And many times we looked at it and
23	wondered whether we wanted to go back to
24	the company and sell the stock back to the
25	company, and I'm glad that we

1 MS. VILLA: 2 Right. 3 MS. BIGNER: 4 -- worked with them all the way 5 through. MS. VILLA: 6 7 A great success economic development 8 story. 9 MR. JACKSON: Yeah. 10 11 MR. ROY: Question: I know you mentioned USPAP 12 13 in your analysis. I know USPAP in a very specific way as it relates to the mortgage 14 15 banking industry and overall appraisals and real estate, etc. And normally 16 looking at comps when you're doing that. 17 18 You also mentioned that the difficulties 19 of analyzing these investments because they're very liquid, etc. So, I'm just 20 21 wondering: Can you share some more as to 22 exactly how you do that? I know you 23 obviously rely upon the numbers that are 24 stated by the various venture capital 25 entities to, I guess, a larger extent, but 1

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comment some more on exactly how you arrived at the valuations and your overall confidence in that process.

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MR. KATSANIS:

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Sure. So, for the funds, we basically -- for the underlying investments, the fund manager and their accountants, basically, will value the underlying investments. I will interview the manager and get an understanding of their valuation process, which should -which, you know, results in them doing a fair market value balance sheet. I use that information as a starting point for my analysis and then we do sets of comparables. For the funds we will do, which is typical in the valuation community, we -- we'll get comparables for closed-in mutual funds with similar types of investments. If it's equity we'll look at equity funds. If it's fixed income or loans, we'll look at loan funds, investment loan portfolios. And, you know, basically using that -- those set of comparables we will find a discount for

lack of control, since LEDC is a minority 1 owner in each of these, and then from 2 there we'll also apply a lack of liquidity 3 discount, which is based upon some option 4 valuation models. And each particular 5 fund has a -- you know, will have their 6 own set of, I guess, inputs that will help 7 us determine the extent to which there was 8 9 a liquidity discount, you know, some of the factors are the volatility, expected 10 volatility of their price, and also really 11 expect the term to when they'll get --12 13 when LEDC's is expected to get its cash So, funds that are closer to being, 14 15 I guess, retired or shutdown will have a 16 lower lack of bargainability discount to those that are early on. 17 18 MR. ROY: Difficult process, I guess. 19 MR. KATSANIS: 20 21 Yeah. MR. ROY: 22 23 Do you -- are there instances in which the funds have partners, if you 24

will, that moved in or out and look at the

valuation of how that might have taken 1 place in determining our minority 2 interest. 3 MR. KATSANIS: 4 I don't understand your question. 5 MR. ROY: 6 7 Let's -- and this is hypothetical, I 8 don't know to the extent it happened, but 9 if you have a partner that was able to get out by virtue of one set of facts and they 10 may have been able to get out --11 12 MR. KATSANIS: 13 Oh, okay. MR. ROY: 14 15 -- have X, that seems to be a purchase, if you will, of a minority 16 interest. So, that would seem to weigh 17 18 into a valuation in that situation. MR. KATSANIS: 19 Yes, I understand now. 20 So, for 21 example, if -- I don't know, just pick a fund, you know, if a limited partner in 22 23 Louisiana Fund were to sell his interest to another person or another party? Yeah. 24

Yeah, if any of those types of

transactions occur then we will look at that in our, you know -- factor it into our valuation. It's something that is usually pretty rare. I tell you, maybe in the 15 years or so that I've been doing this there might have been two or three instances when that happened in any particular year -- well, not -- not in any particular year, in the entire term. MR. JACKSON:

The discount for lack of control, totally understand it, totally appropriate. To the extent that we're basically in it for that long term, I mean, Presonus was 30 years --

MR. KATSANIS:

Uh-huh (yes).

MR. JACKSON:

-- is the -- does that vary from investment to investment? And that's really just an our piece of that particular fund; is that correct? Where I'm going, I guess, is, is it reasonable to believe that there is some additional value, at least as of the point in time

there's some additional value that might 1 be realized in some of those investments 2 that's not actually on our books because 3 that lack of control is not something that 4 5 I'm concerned about. Eventually, we're going to get our money. It's more a 6 7 function what the value is going to be 8 when we get the money than it is for lack 9 of control, I guess. MR. KATSANIS: 10 Right. Yes. No, exactly. You know, 11 12 typically when LEDC or any of the other investors in these funds will get the 13 money it's because --14 15 MR. JACKSON: There's been liquidity. 16 MR. KATSANIS: 17 18 -- the whole, yeah, there's a liquidity event and the whole company is 19 20 sold. So, at that point in time, 21 basically, those discounts go away. MR. JACKSON: 22 23 Sure. 24 MR. KATSANIS: 25 I guess it's -- those two discounts

1	are really more a recognition of the fact
2	that your you have to wait to get your
3	money.
4	MR. JACKSON:
5	You can't get it
6	MR. KATSANIS:
7	It's more of a time right.
8	MR. JACKSON:
9	you can't get it just because you
10	want it.
11	MR. KATSANIS:
12	Right. Right. And so that's
13	MR. JACKSON:
14	Can you give us any sort of range as
15	to what the discount is represented among
16	the different ones? Is that running
17	15 percent these days or 25 percent? Or
18	does it really vary?
19	MR. KATSANIS:
20	It really varies for each investment.
21	And I've got the details for each one in
22	my report.
23	MR. JACKSON:
24	In your report.
25	MR. KATSANIS:

1	You know it I'd have to
2	MR. JACKSON:
3	That's fine.
4	MR. KATSANIS:
5	It's a very big range. Like, some of
6	these funds that mostly do seed
7	investments, you know, that's going to be
8	very large and that's going to be
9	long-term capital and the discounts are
10	going to be large, probably, you know.
11	MR. JACKSON:
12	Right.
13	MR. KATSANIS:
14	In excess of 20 or 30 percent or
15	more.
16	MR. JACKSON:
17	It's really is just a follow-up to
18	what Mr. Roy was asking about the
19	difficulty in selling of valuations.
20	MR. KATSANIS:
21	Right.
22	MR. JACKSON:
23	That's probably one of the larger
24	areas where there's some judgment that has
25	to be figured out

1	MR. KATSANIS:
2	Right.
3	MR. JACKSON:
4	what it really represents, but at
5	some point that's probably value that's
6	I mean, it's represented to the extent you
7	put a number on the discount, but it's not
8	actually on our books right now.
9	MR. KATSANIS:
10	Correct. Correct.
11	MR. ROY:
12	And probably, since they're liquid
13	is
14	MR. JACKSON:
15	Right.
16	MR. ROY:
17	we can underline that in liquid.
18	MR. JACKSON:
19	Right.
20	MR. ROY:
21	They're worth somewhere between zero
22	and what you have here.
23	MS. VILLA:
24	Any other questions from any
25	committee members?

1 MR. JACKSON:

I know that -- this is more for staff -- I know that we've been a little bit more diligent the last several years at getting the funds in the report and I know we're at a busy point this year with a lot of business at each meeting, but I hope that we'll continue to get them to come in, even if it's just one each meeting and just continue that cycle. I think there's been some real benefit to having them know that we're still aware of them, not just because our valuation guy wants to talk to them once a year.

MS. VILLA:

Right.

MR. JACKSON:

That we're actually looking at them.

So, I hope we'll continue the cycle
through this year even though we're pretty
busy.

MS. VILLA:

Appreciate that. Thank you.

Hearing no other questions, do I have any questions from the public?

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1	No questions from the public.
2	Motion to approve?
3	MR. JACKSON:
4	So moved.
5	MS. VILLA:
6	Can I get a second, please?
7	MR. DAVID:
8	Second.
9	MR. JACKSON:
10	All in favor?
11	ALL:
12	Aye.
13	MS. VILLA:
14	No opposed.
15	Thank you. I appreciated.
16	MR. KATSANIS:
17	Thanks everyone.
18	MS. VILLA:
19	Is there any other business for the
20	Finance Committee?
21	MR. JACKSON:
22	Motion to adjourn?
23	MS. VILLA:
24	Hearing none, second?
25	MR. DAVID:

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1	Second.
2	MS. VILLA:
3	We are adjourned.
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CERTIFICATE

I, the undersigned reporter, do hereby certify that the above and foregoing is a true and correct transcription of the stenomask tape of the proceedings had herein, taken down by me and transcribed under my supervision, to the best of my ability and understanding, at the time and place hereinbefore noted in the above-entitled cause.

I further certify that the witnesses were duly sworn by me in my capacity as a Certified Court Reporter pursuant to the provisions of R.S. 37:2551 et seq. in and for the State of Louisiana; that I am not of counsel nor related to any of the counsel of any of the parties nor in the employ of any of the parties, and that I have no interest in the outcome of this action.

I further certify that my license is in good standing as a Court Reporter in and for the State of Louisiana.

Elizabeth A. Brock, (#29028) Certified Court Reporter

-				April 14, 2022
	\$97,000 (1)	5:23	bargainability (1)	19:9,12,14;21:24;
\$	11:11	apply (1)	23:16	28:9
Ψ		= $23:3$	based (4)	capitalist (1)
\$1,480,000 (1)	\mathbf{A}	appraisals (1)	11:24;12:11;16:21;	18:10
4:18		21:15	23:4	Carre (1)
\$1.4(1)	Aaron (1)	appreciate (4)	basically (8)	19:4
11:15	7:18	5:22,25;8:13;30:23	10:12;13:22;17:11;	cash (1)
\$101,000 (1)	able (2)	appreciated (1)	22:6,8,24;25:14;	23:13
12:8	24:9,11	31:15	26:21	Catalyst (1)
\$140,000 (1)	accept (1)	appreciative (1)	Baton (3)	10:20
10:18	6:8	7:24	11:24;20:5,14	caused (1)
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10:25	3:13	17:15	3:23;4:3;14:6;17:9;	Chaffe (2)
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